



CERTIFICATE OF COMPLETION

PROGRAM ON NEGOTIATION AT
HARVARD LAW SCHOOL

Frank Delporte

HAS SUCCESSFULLY COMPLETED
THE NEGOTIATION MASTER CLASS

NOV 4-6, 2015

Jared Curhan
Sloan Distinguished Associate Professor of
Organization Studies
Massachusetts Institute of Technology,
Sloan School of Management

Kimberlyn Leary
Associate Professor,
Harvard Medical School
Chief Psychologist,
Cambridge Health Alliance

Guhan Subramanian
Joseph Flom Professor of Law and
Business, Harvard Law School
Douglas Weaver Professor of Business
Law,
Harvard Business School

Lawrence E. Susskind
Ford Professor of Urban and
Environmental Planning,
Massachusetts Institute of
Technology

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